

COMMITTEE TRENDS IN 2026

Risk Mangement Committee



2026 IS A NEW INNINGS

Corporate chieftains must take new guard. We attempt a list of issues where they “cannot take their eyes off the ball”.

A hand-drawn illustration of a web browser window. The window has a title bar at the top with a back arrow, a forward arrow, and a search bar. Below the title bar, there is a list of six items, each with a blue square containing a white number followed by a description. The items are numbered #1 through #6. The browser window is drawn with thick black lines, giving it a sketchy, hand-drawn appearance. The background of the browser window is white, and the text is in a simple, black, sans-serif font. The blue squares for the numbers are a solid blue color.

#1

To have at least quarterly meetings.

#2

To proactively identify risks, and have plans for mitigation to the extent possible.

#3

To ensure that the risk framework is linked to strategy and performance.

#4

To ensure that the risk register is periodically updated and reviewed. Companies are moving from static risk registers to forward looking insights on risks.

#5

To review stress tests and scenario analysis.

#6

To understand the impact of AI on risk management and assurance.



A hand-drawn illustration of a web browser window. The window has a title bar at the top with a tab, and a navigation bar with back, forward, and address bar icons. The main content area contains a list of five items, each with a blue square icon containing a white number and a text description. The items are numbered #7 through #11. The drawing is done in a simple, sketchy style with black outlines and blue highlights.

#7

To ensure that the management uses predictive risk tools, for improving risk management framework, including dashboards for monitoring.

#8

To ensure effective steps are taken to prevent cyber security risks, including for risks associated with AI.

#9

To ensure that the company is mapping financial and non-financial risks, including geopolitical risks and culture as a risk.

#10

To ensure that the company has a defined risk appetite and clear threshold for escalation.

#11

To have clear ownership of risk at CXO level.



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