

Gatekeepers of Governance – Corporate Governance Summit
6th – 7th November, 2025
Hotel Trident, Bandra Kurla Complex, Mumbai

Summit Introduction:

Mr. M. Damodaran

Chair, Excellence Enablers; Former Chair, SEBI, UTI & IDBI

**Inaugural Session -
Regulation – Shield or Sword?**

Orderly conduct benefits the ordinary person who is happy to walk on the straight and narrow path. Is regulation the shield that protects, while acting as a sword to scythe down the scamsters?

Panellists

Mr. Tuhin Kanta Pandey

Chair, Securities and Exchange Board of India (SEBI)

Mr. Amitabh Kant

Former CEO, NITI Aayog; Former, G20 Sherpa, GoI

Mr. M. Nagaraju, IAS

Secretary, Department of Financial Services, Ministry of Finance, GoI

The Wishlist of Business - Do Realities Derail Aspirations?

With obstacles in the way of smooth conduct of business, corporate chieftains often play the “what if” game. Do they have a wishlist and is it practicable of implementation?

Panellists

Mr. Pieter Elbers

CEO, InterGlobe Aviation (IndiGo)

Mr. Subramanian Sarma

Deputy Managing Director & President, L&T Group

Mr. M. Damodaran

Chair, Excellence Enablers; Former Chair, SEBI, UTI & IDBI

Family Business - Staying Together or Preying on Each Other?

Just when the going looks good, a family dispute sets the company back. Is keeping the family aligned a precondition for sustained performance?

Panellists

Mr. Homi R. Khusrokhhan

Former MD, Tata Tea & Tata Chemicals

Mr. Mukesh Butani

Founder & Managing Partner, BMR Legal Advocates; Member, Global Supervisory Board, IFA

Dr. Shardul S. Shroff

Founder & Chair, Shardul Amarchand Mangaldas & Co.

Is the Plate Overfull? - Audit Committees and Auditors

The remit of auditors and audit committees is expanding at a frightening pace. Can they cope with an overflowing plate?

Panellists

Mr. Bobby Parikh

Managing Partner, Bobby Parikh Associates

Mr. Jamil Khatri

Co-Founder & CEO, Uniquis Consultech

Ms. Neelam Dhawan

Former Vice President, Asia Pacific & Japan, Hewlett Packard Enterprise

Institutions and Individuals - Are the Interests Identical?

The more the number of retail investors, the better it is for the market and the economy. Are they being crowded out by institutional investors?

Panellists

Mr. Navneet Munot

MD & CEO, HDFC AMC

Mr. Sundeep Sikka

CEO & ED, Nippon Life India Asset Management

Mr. Vetri Subramaniam

MD & CEO Designate, UTI AMC

Boards of the Future - Change with Continuity?

With changes taking place at a rapid pace, will today's Boards continue to be relevant? What should the Boards of the future look like?

Panellists

Mr. Jay Kotak

Co-Head, Kotak811 & SVP Conglomerate Relationships, Kotak Mahindra Bank

Mr. Nawshir Mirza

Former Senior Partner, S. R. Batliboi & Co.

Mr. Siddarth Pai

Founding Partner, CFO & ESG Officer, 3one4 Capital

Plenary Session – Regulatory Gaps and Overlaps - Do they Exist?

Gaps and overlaps have been witnessed in the regulatory space. Is more inter-regulatory coordination the need of the hour?

Panellists

Mr. Ajay Seth

Chair, Insurance Regulatory and Development Authority of India (IRDAI)

Mr. J. Swaminathan

Deputy Governor, Reserve Bank of India (RBI)

Mr. S. Ramann

Chair, Pension Fund Regulatory and Development Authority (PFRDA)

Mr. Kamlesh C. Varshney

Whole Time Member, Securities and Exchange Board of India (SEBI)

Mr. M. Damodaran

Chair, Excellence Enablers; Former Chair, SEBI, UTI & IDBI

Risk Management Committees - Have they Come of Age?

The Risk management committee is a latter day addition to the list of committees. They have gained increasing attention in recent times. Are they doing enough or is their suboptimal performance a risk in itself?

Panellists

Mr. Ashish kumar Chauhan

MD & CEO, National Stock Exchange (NSE)

Dr. Shobana Kamineni

Chair, Apollo Health & Apollo Pharmacies

Mr. T. V. Mohandas Pai

Chair, 3one4 Capital and Aarin Capital

The Growth-Governance Equation - Has a Balance been Struck?

Some persons, mercifully decreasing in numbers, believe that growth and governance are not naturally aligned. Is good leadership the glue that keeps them together?

Panellists

Mr. Nasser Munjee

Chair, Aga Khan Development Network (AKDN); Former Chair, DCB Bank

Mr. V. Vaidyanathan

MD & CEO, IDFC FIRST Bank



Mr. M. Damodaran
Chair, Excellence Enablers; Former Chair, SEBI, UTI & IDBI